

Defining How You Do What You Do

AGENDA

- Introduction
- Preparing for Analysis
- Define the Job
- Identify the Hazards
- Apply Controls
- Tabletop Exercise







This class is built upon the Occupational Safety and Health publication OSHA 3071, 2002 (Revised)





The "Job Safety Analysis" goes by many names...

- Job Safety Analysis (JSA)
- Job Hazard Analysis (JHA)
- Activity Hazard Analysis (AHA)
- Risk Assessment

A formal "Risk Assessment" is often a more complex process using essentially the same concept

What is a "hazard"?



A hazard is the potential for harm. In practical terms, a hazard often is associated with a condition or activity that, if left uncontrolled, can result in an injury or illness.

OSHA Publication 3071, 2002 (Revised)

What is a "hazard"? What is a "job hazard analysis"?



A job hazard analysis is a technique that focuses on job tasks as a way to identify hazards before they occur. It focuses on the relationship between the worker, the task, the tools, and the work environment. Ideally, after you identify uncontrolled hazards, you will take steps to eliminate or reduce them to an acceptable risk level.

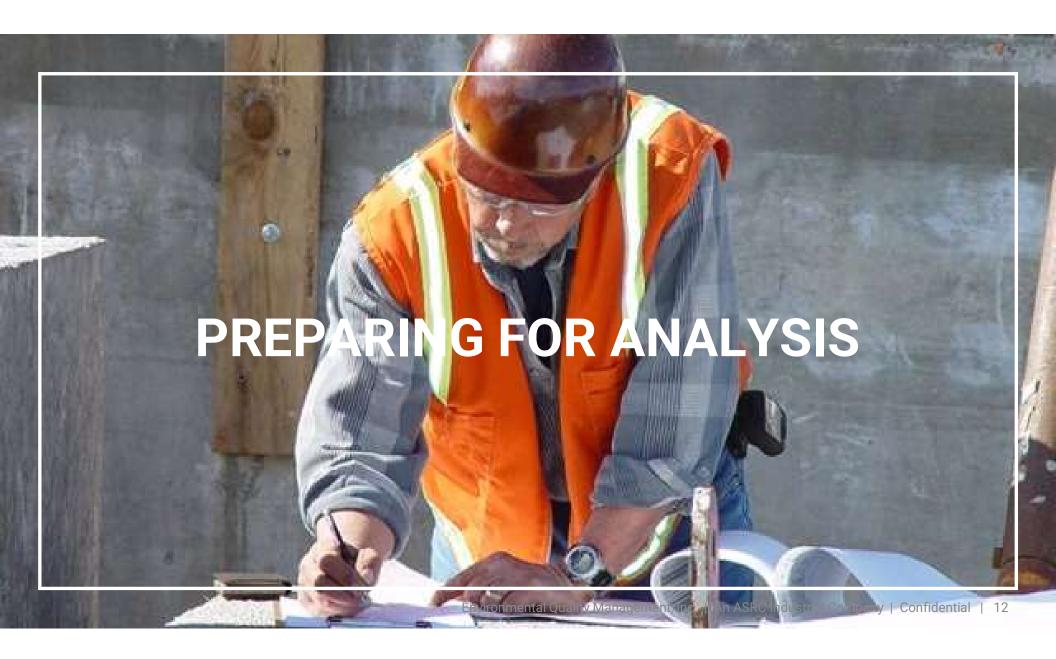
OSHA Publication 3071, 2002 (Revised)

What jobs are appropriate for a job hazard analysis?

- Jobs with the highest injury or illness rates
- Jobs with the potential to cause severe or disabling injuries or illness, even if there is no history of previous accidents
- Jobs in which one simple human error could lead to a severe accident or injury
- Jobs that are new to your operation or have undergone changes in processes and procedures
- Jobs complex enough to require written instructions
- When the OSHA Standards call for them
- Contractual obligations

Whose job is it to complete this process?

- EHS personnel are typically the instigator...but we don't have to be
- Who is the expert?
- Is the JSA process really a one-person job?
- A well done JSA is a highly marked-up document!



PREPARING FOR ANALYSIS

There's no specific form but there is a basic format.

- Analysis Date
- Job Name (Short 1-line description)
- Job Location
- Task Description
- Hazard Description
- Hazard Controls

A VERY SIMPLE EXAMPLE JSA

DATE	JOB	LOCATION			
TASK	HAZARD	CONTROLS			
	Note the first hazard associated with the task	Indicate how this hazard will be abated or controlled to protect the worker			
List Each Task Separately	Note the second hazard, if there is one	Do the same as above for this hazard			
	Keep adding hazards until all are identified	Keep addressing hazards until all of them are addressed			

A NOT SO SIMPLE EXAMPLE JSA

Activity/Work Task Excavation and Backfill			Highest Risk Assessment Code (RAC)					н
AHA Signature Log #		DAG MATRIX						
Project Location Contract Number			RAC MATRIX Probability					
			6 4	F			0.11	
Date Prepared			Severity	Frequent	Likely	Occasional H	Seldom H	Unlikely
SSHO Signature			Catastrophic Critical	E	Н	Н	M	L
Superintendent Signature			H	M	M	L	1	
QC Manager Signature			Marginal Negligible	M	IVI	W	1	ì
Subcontractor (Foreman Name and Signature)	me and Signature)		Step 1: Review each H	each Hazard with identified safety mine RAC (see above).				
Name/Title)			Probability: Likelihood Mishap (Near Miss, Inc	the activity will cause a cident, or Accident).		E = Extremely High Risk		
Notes: (Field Notes, Review Comments, etc.) General Operations and other job steps should be reviewed to determine site specific conditions. Chemical exposure should be revised to address specific site COC to adjust the PPE and RAC.		as Frequent, Likely, Occasional, Seldom, or Unlikely. The outcome if a mishap occurred.			H = High Ris	1 = High Risk		
		Identify as Catastrophic, Critical, Marginal, or Negligible M = Moderate Risk						
		Step 2: Identify the RAC (probability vs. severity) as E, H, M, or L for each "Hazard" on AHA. Annotate the overall highest RAC at the top of the AHA						
			Annotate the overall high	h "Hazard" on	AHA.	L = Low Ris	k	
JOB STEPS (WORK	(SEQUENCES)	SPECIFIC ANTICIPA	Annotate the overall high	h "Hazard" on	AHA.		k	RAC
JOB STEPS (WORK General Onsite Operation		SPECIFIC ANTICIPATION All activities	Annotate the overall high	h "Hazard" on	AHA. ne top of CONTE	ROLS activities, se		RAC See AHA

PREPARING FOR ANALYSIS

Gather information on the Job

- Involve your employees
- Review H&S Records
- Conduct a preliminary review
- Prioritize the jobs from high risk to low risk

NOTE: Always address immediate hazards immediately!

PREPARING FOR ANALYSIS

There are no wrong answers at this point This is where the brainstorming is paramount Sometimes the "crazy suggestion" identifies a truth

- It may betray a deeper concept
- There may be hidden hazards
- The task might be more complex than thought
- Yes, it may be a crazy suggestion, but... ...be careful on turning away the observer.





DEFINE THE JOB

Make sure to put it on paper

- There is no required format, so just get your thoughts on paper
- There are no size requirements for JSAs, except to cover the job
- JSAs define each "job" by their "tasks"
- Good JSAs are a compilation of tasks
- Follow the sequence the job requires



DEFINE THE JOB

Rightsizing

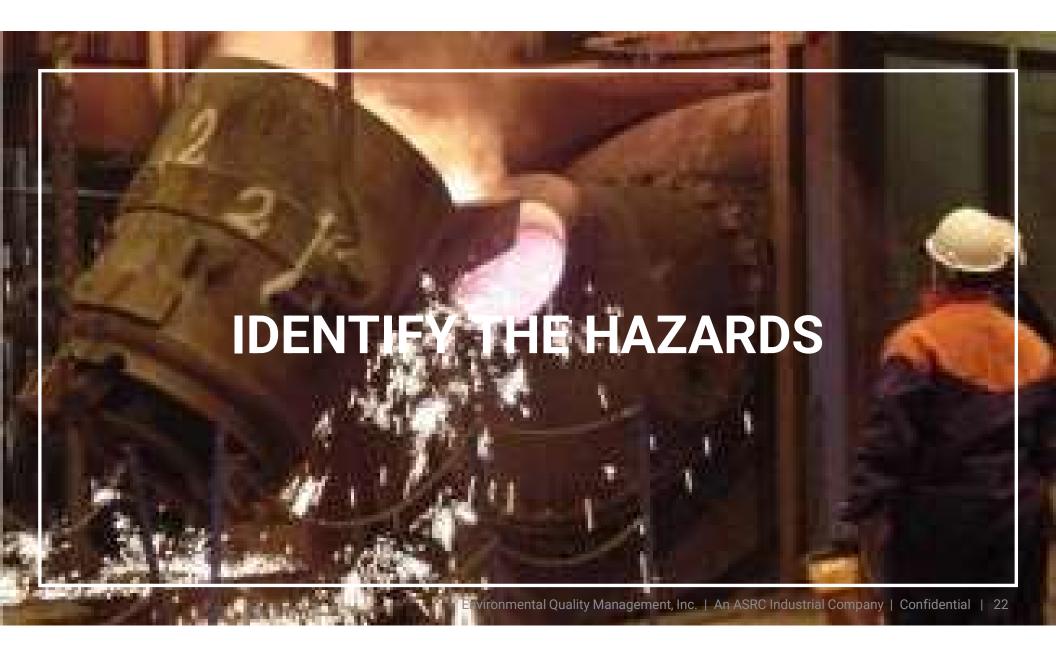
- Rarely is the whole workplace one job
- Often, it's best to separate jobs into individual processes
- Break each process into manageable bites
- Each bite becomes a task
- Keep task descriptions to a single sentence
- If you think your task description is too broad or slim...it probably is...!
- Don't be too specific, unless you must
 - Use enough detail to identify the task
 - · Mentioning specific equipment, products, titles, etc., it commits you to them

DEFINE THE JOB

Always follow the KISS principle!

- Don't lose the point while doing the process
 - Be VERY, VERY, careful when cutting and pasting
 - · Word processors tend to increase word counts
- If it's getting too complicated, your topic is too big or you're being too detailed
 - Break the bigger tasks into subsequent tasks
 - Keep in mind the average worker must be able to perform the steps
 - You're writing for the worker's performing the steps
 - Highly technical tasks can have highly complex processes





Evaluate each task for its hazards

- What if a step has no hazards? (Official trick question)
 - The analysis wasn't broad or deep enough
 - Hazards don't have to be massive or life threatening
 - The process isn't the point
- Know the difference between "Possible" and "Probable"
 - Just because it can happen, doesn't mean it will
 - We can't protect for everything
- "A picture is worth 1,000 words"
 - Video a worker performing the task for analysis
 - Stop with each change in the task to record what the worker is doing

Ask good questions.

- What can go wrong?
- What are the consequences?
- How could it happen?
- What are other contributing factors?
- What is the likelihood that hazard will occur?
- How can we "fail" safely?



"Those who don't learn from history are doomed to repeat it!"

- OSHA 300 forms
- Near misses
- Work Stop Authority instances
- Employee experiences
- Other companies performing the same work



Describing a hazard in this way helps to ensure that your efforts to eliminate the hazard and implement hazard controls help target the most important contributors to the hazard

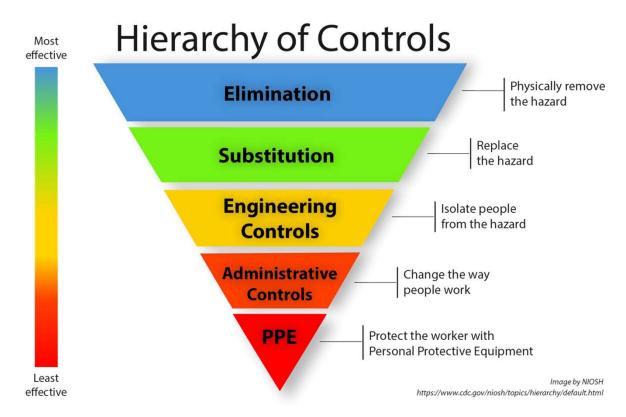
Good hazard scenarios uses the "five Ws"

- Who is it happening to (exposure)?
- What is the probable outcome should it happen (consequence)?
- When is it likely the hazard will appear (probability)?
- Where does it happen and are there any contributing factors (environment)?
- Why does the hazard occur (trigger)?



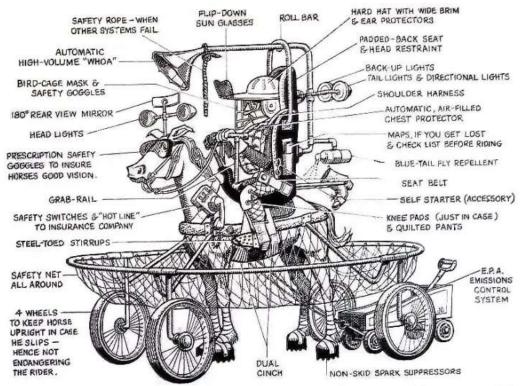
The hierarchy of controls

- Elimination
- Substitution
- Engineering
- Administrative
- PPE



Controls often lower the risk without eliminating it completely

- Elimination absolutely removes the risk...otherwise...
- Make sure to get below the OEL
- Residual risk is a good time to reevaluate!
- Don't build the "Safety Horse"



Cowboy after O.S.H.A. Inspection

Address each hazard with a control

- There may be more than one control, depending on the task
- What do we do if we can't control the hazard? (Another trick question)
- Make sure your controls are feasible and rational



The best controls are...

- Feasible
- Achievable
- Cost effective
- Worker Friendly
- Simple to apply





PUTTING THE JSA INTO ACTION

Use the JSA and watch the process occur When you see overlooked tasks or mismatched controls...fix them! Once you are sure the JSA covers everything...post it! Wash...Rince...Repeat...!

Remember...the only wrong answers are the ones that get workers hurt...!





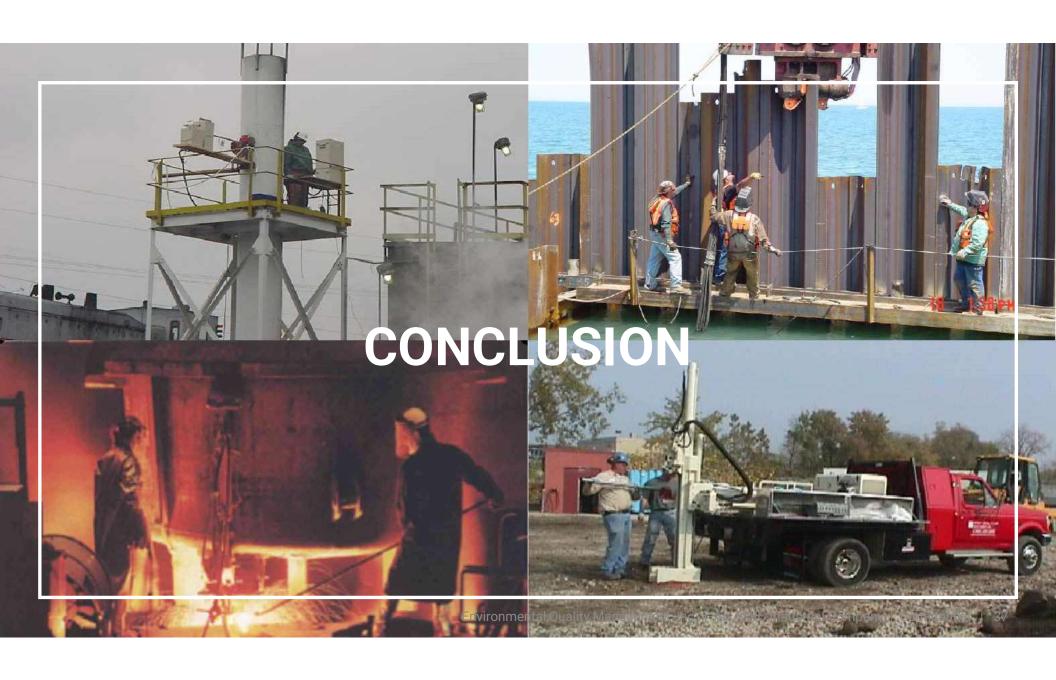
TABLETOP EXERCISE

You are now the new EH&S director for "Cheap-Tires-R-Us".

Each worksite performs many services upon customer request, such as changing oil, replacing filters, installing new wiper blades, topping off essential fluids, and of course...installing new tires.

You were going through the company records and noticed there were no procedures for changing tires. So, you decide the best way to address this oversight is to make a JSA.

Using the supplied worksheets, create a JSA for this process...



CONCLUSION



- Preparing for Analysis
- Define the Job
- Identify the Hazards
- Apply Controls
- Tabletop Exercise





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Unified by Purpose

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Mr. Arthur began his HS&E career in 1982 when, as a young Air Force NCO, he took over a program that managed hazardous materials transportation by air. From that time, Mr. Arthur has worked in the government as well as private industry providing environmental, health, and safety support in the remediation, manufacturing, medical, consulting, and national defense sectors. Skilled in both project and individual task management, Mr. Arthur is now the corporate Health and Safety Director for EQM, Inc., an Arctic Slope Regional Corporation subsidiary. He holds a BS in Environmental Health, an additional AAS degree in Safety and is a Certified Safety Professional (CSP) from the Board of Certified Safety Professionals. Mr. Arthur also holds another AAS degree in Instructional Technology and was a USAF Technical Training Instructor during his tenure with the Air Force.