HEAT INJURY AND ILLNESS PREVENTION

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ENABLING DISCUSSION OBJECTIVES



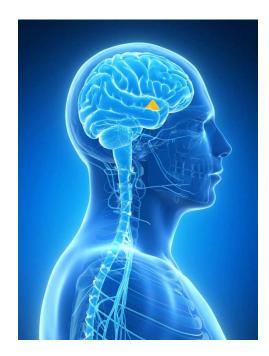
- Critical factors that can contribute to heat stress
- Determining heat hazard exposure risk
- Effective controls to mitigate heat stress
- OSHA heat initiatives & emphasis



HEAT STRESS FACTORS

HOW THE BODY HANDLES HEAT

- Regulation by hypothalamus
- Increased heart rate
- Increased blood circulation to skin
- Evaporative cooling from sweating
- Heat dissipation from skin

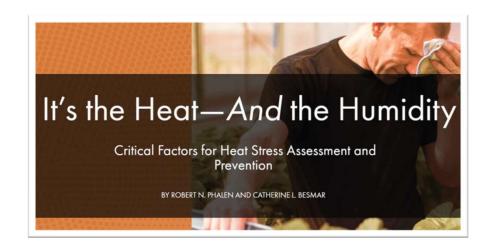


Source: Stock Photo

FACTORS ASSOCIATED WITH HEAT STRESS

Critical Factors

- 1. Temperature
- 2. Air velocity
- 3. Humidity
- 4. Radiant heat
- 5. Clothing
- 6. Metabolic rate
- 7. Acclimatization



Source: https://synergist.aiha.org/202004-heat-and-humidity

FACTORS ASSOCIATED WITH HEAT STRESS

Temperature

- Elevated air temperatures affect body's ability to dissipate heat
- Heat flows from warm to cool
 - Conduction, Convection, Radiation

Humidity

- A ratio of how much water vapor is in the air compared to how much it can hold
- Percentile range from 0-100

Air Velocity

- Air velocity affects evaporative cooling and convective heat transfer
- Variable effect depending on air temperature relative to skin temperature

Radiant Heat

- Electromagnetic energy
- Transfers from warmer surfaces to cooler surfaces
- Can pass through the air without heating it significantly

FACTORS ASSOCIATED WITH HEAT STRESS (CONT'D)

Clothing

- Characteristics affect rates of heat dissipation and evaporative cooling
- Coverage may reduce radiant heat transfer

Metabolic Rate

- Energy expenditure over time
- More exertion, more energy, more heat
- Individual differences matter

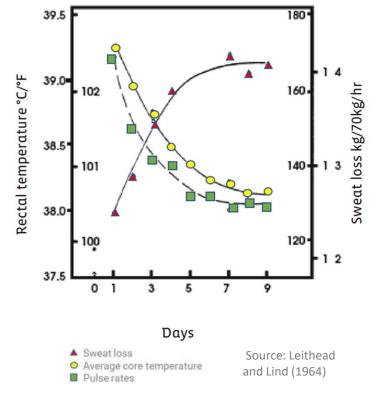
Acclimatization

- Progressive body adaptions to hot work environments
- Increased sweating -> increased evaporative cooling
- Increased skin blood flow -> increased convective heat transfer

ACCLIMATIZATION

- Progressive body adaptions to hot environments:
 - Increased sweating -> increased evaporative cooling
 - Increased skin blood flow -> increased convective heat transfer
 - Reduced heart rate
- 10-14 days needed to acclimate to hot environments
- Gradually increase exposure to hot environments
- Considerations for 're-acclimatization'

Source: https://www.cdc.gov/niosh/topics/heatstress/acclima.html



HEAT STRESS RISK FACTORS

Previous history of heat-related illness Advanced age Physical fitness Medical conditions Medications Alcohol and/or drug use Caffeine



Source: NIOSH - Occupational Exposure to Heat and Hot Environments

HEAT STRESS RISK FACTORS

- Some personal medical conditions and medications may increase risk of heat stress.
- Implications for preassignment physicals and accurate job descriptions to screen for heat intolerance.

Source: NIOSH – Occupational Exposure to Heat and Hot Environments https://www.cdc.gov/niosh/docs/2016-106/default.html

Drug or drug class	Proposed mechanism of action						
Anticholinergics (e.g., benzotropine, trihexyphenidyl)	 Impaired sweating 						
Antihistamines	 Impaired sweating 						
Phenothiazines	 Impaired sweating, (possibly) disturbed hypothalamic temperature regulation 						
Tricyclic antidepressants (e.g., imipramine, amitriptyline, protriptyline)	 Impaired sweating, increased motor activity and heat production 						
Amphetamines, cocaine, ecstasy	 Increased psychomotor activity, activated vascular endothelium 						
Analgesics (e.g., acetaminophen, aspirin)	 Liver or kidney damage 						
Ergogenic stimulants (e.g., ephedrine/ephedra)	 Increased heat production 						
Lithium	 Nephrogenic diabetes insipidus and water loss 						
Diuretics	 Salt depletion and dehydration 						
Calcium channel blockers (e.g., amlodipine, verapamil)	 Reduced skin blood flow and reduced blood pressure 						
Ethanol	 Diuresis, possible effects on intestinal permeability 						
Barbiturates	 Reduced blood pressure 						
Antispasmodics	 Impaired sweating 						
Haloperidol	 Tachycardia, altered central temperature regulation, and hyponatremia 						
Laxatives	Dehydration						
Beta blockers (atenolol, betaxolol)	 Reduced skin blood flow, reduced blood pressure, and impaired sweating 						
Narcotics	 Excessive sweating, salt depletion and dehydration 						
Levothyroxine	 Excessive sweating, salt depletion and dehydration 						

Table 4-2. Drugs implicated in intolerance to heat

Adapted from Heat Stress Control and Heat Casualty Management [DOD 2003].

CONTRIBUTING FACTORS TO HEAT STRAIN

Body Weight

- Heavier people have a higher metabolic rate
- Standards based on 154lb person
- Adjustment
 - ACGIH TLV for heat stress
 - OSHA Technical Manual

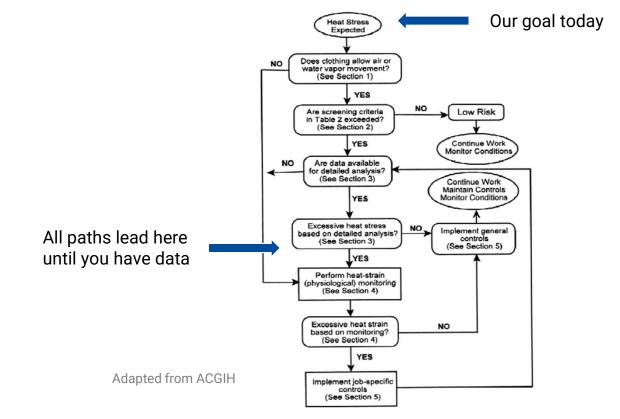
Work-Rest Schedule

- Rest allows the body time to eliminate excess heat
- Blood flow diverted to the muscles can return to the skin
- ACGIH and NIOSH Guidelines



HEAT HAZARD ASSESSMENT

HEAT HAZARD ASSESSMENT



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HEAT HAZARD ASSESSMENT (OTM, SEC III, CH 4)

- 1. Calculate WBGT using site-specific weather data
- 2. Add the Clothing Adjustment Factor to determine WBGT Effective
- 3. Determine the Metabolic Work Rate
- 4. Determine the Threshold Limit Value

Source: https://www.osha.gov/otm/section-3-health-hazards/chapter-4

STEP 1: WET BULB GLOBE TEMPERATURE (WBGT)

- Developed to assess heat stress during military training
- Integrated index using the following temperatures:
 - Dry bulb temp (T_{DB})
 - Natural wet bulb temp (T_{WB})
 - Globe temp (T_G)



Source: 3M/ Quest

ALTERNATIVE SOURCES FOR WBGT

- OSHA WBGT Calculator adapted from ANL to determine WBGT:
 - Air Temperature, °F or °C
 - Solar Irradiance, W/m2
 - Wind Speed, mph or m/s
 - Relative Humidity, %
 - Date and time
 - Barometric Pressure,
 - · Longitude and latitude,

https://www.osha.gov/heat-exposure/wbgt-calculator

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A	
Planning and Supervision / Wet Bulb Globe Temper	ature (WBGT) Calculator
OSHA Outdoor WBGT Cal	culator
	perature (WBGT) from standard meteorological inputs. It ear sky solar irradiance (Sandia, 2012). It then estimates jegren et al. (2008).
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Time zone:	
Select a time zone	

Source: OSHA

WET BULB GLOBE TEMPERATURE (WBGT)

Why don't we just use the Heat Index?

- Heat index only considers temperature and humidity
- It does not consider wind speed, radiant heat, clothing and metabolic heat from physical exertion, which are all factors that can contribute to heat stress

NWS	WWS Heat Index Temperature (°F)															
	80	82	84	86	88	90	92	94	96	98	100	102	104	106	108	11
40	80	81	83	85	88	91	94	97	101	105	109	114	119	124	130	13
45	80	82	84	87	89	93	96	100	104	109	114	119	124	130	137	
50	81	83	85	88	91	95	99	103	108	113	118	124	131	137		
55	81	84	86	89	93	97	101	106	112	117	124	130	137			
60	82	84	88	91	95	100	105	110	116	123	129	137				
65	82	85	89	93	98	103	108	114	121	128	136					
70	83	86	90	95	100	105	112	119	126	134						
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Source: NOAA

STEP 2: CLOTHING ADJUSTMENT FACTORS

As recommended by OSHA, the ACGIH Clothing Adjustment Factor (CAF) can be determined and added to the WBGT to produce an effective WBGT value*.

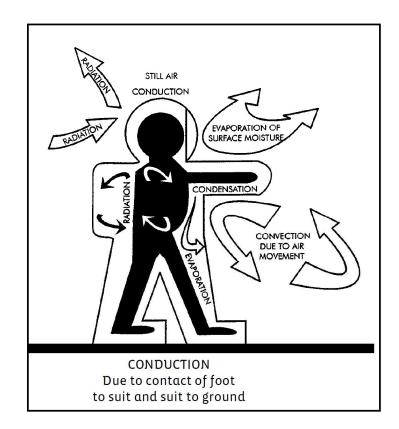
$$WBGT_{Eff} = WBGT + CAF$$

Clothing Worn	CAF (°F)
Work clothes (long sleeves and pants). E.g., standard cotton shirt/pants.	0
Coveralls (w/only underwear underneath). E.g., cotton or light polyester	0
Double-layer woven clothing.	5.4
SMS (spunbond/meltblown/spunbond) Polypropylene Coveralls	0.9
Polyolefin coveralls (no hood) (e.g. Tyvek)	1.8
Polyolefin coveralls (with hood) (e.g. Tyvek)	3.6
Firefighter turn-out gear	18.0
Limited-use vapor-barrier coveralls. Examples: whole- body chemical protective suites (e.g. Saranex)	19.8

Source: OSHA Technical Manual as adopted from ACGIH "2019 TLVs and BEIs" & converted to $\,^\circ\,\text{F}$

* Cannot be used for multiple layer or encapsulating ensembles.

VISUALIZING ENCAPSULATING ENSEMBLES



- Heat from metabolic process
- Carried to skin via bloodflow (convection)
- From skin it may be radiated, evaporated, or conducted
- Evaporative cooling loss within ensemble

Source: AIHA – The Occupational Environment.

STEP 3: METABOLIC RATE (MR_{EST})

- ACGIH metabolic rates represent impact to the body core temperature
- Select a work category that best represents the workload using the provided guide
- If different activities are planned, use the heaviest workload to determine $\rm Mr_{est}$

	Metabolic							
Category	Rate [W] *	Examples						
Rest	115	Sitting						
Light	180	Sitting with light manual work with hands or hands and arms, and driving. Standing with some light arm work and occasional walking.						
Moderate	300	Sustained moderate hand and arm work, moderate arm and leg work, moderate arm and trunk work, or light pushing and pulling. Normal walking.						
Heavy	415	Intense arm and trunk work, carrying, shoveling, manual sawing; pushing and pulling heavy loads; and walking at a fast pace.						
Very Heavy	520	Very intense activity at fast to maximum pace.						

Source: ACGIH "2019 TLVs and BEIs"

* The effect of body weight on the estimated metabolic rate can be accounted for by multiplying the estimated rate by the ratio of actual body weight divided by 70 kg (154 lb).

STEP 3: METABOLIC RATE (MR_{EST})

 $MR_{est} = \frac{Metabolic heat (in Watts) \times Worker body weight (in lbs.)}{154 lbs.}$

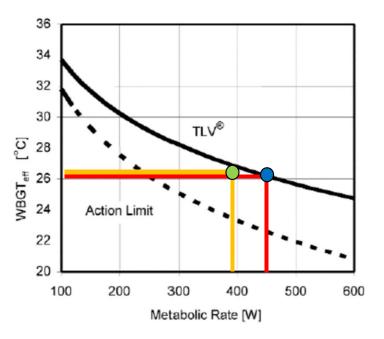
Two acclimated workers (200 and 265 lbs, respectively) are performing walk-around housekeeping of a worksite. What is their adjusted Mr_{est}?

$$MR_{est} = \frac{(300 W)x(200 lbs)}{154 lbs} \qquad MR_{est} = \frac{(300 W)x(265 lbs)}{154 lbs}$$
$$MR_{est} = 389 W \qquad MR_{est} = 516 W$$

STEP 4: DETERMINE THE TLV (ACGIH EVALUATION CRITERIA)

- Screening criteria for TLV and AL are initial screening tools to evaluate whether a heat stress situation may exist based on acclimation, WBGT, workload and work/rest regimen.
- Once either limit is reached, controls are necessary to prevent heat-related illness.

Assuming the two employees from previous slide are working on a 79°F day (26°C)...



Source: ACGIH "2019 TLVs and BEIs"

EXAMPLE WORK/REST REGIMEN GUIDELINES (ACCLIMATED WORKERS)

WBGT _{eff} °F Temperature ¹	[Sel		iod (minutes) ^{2,3} presentative work	load]	Prevention and Control Strategy ⁴			
remperature	Light	Moderate	Heavy	Very Heavy				
> 86.0	60/0	STOP			Consult Safety Dept. prior to the start of			
86.0	60/0	30/30			work to discuss controls, proposed			
85.1	60/0	30/30		510P	engineering and administrative controls,			
84.2	60/0	45/15	30/30]	and physiological monitoring. Consider			
83.3	60/0	45/15	30/30	25/35	rescheduling activities.			
82.4	60/0	60/0	45/15	30/30				
80.6	60/0	60/0	60/0	45/15	Caution indicates high levels of heat stress possible; consider and providing additional			
78.8	60/0	60/0	60/0	45/15	engineering and administrative controls.			
77.9	60/0	60/0	60/0	60/0				
77.0	60/0	60/0	60/0	60/0				
76.1	60/0	60/0	60/0	60/0	Implement general controls such as shaded/cool rest areas and hydration.			
75.2	60/0	60/0	60/0	60/0				

Adapted from ACGIH TLVs and BEIs [2019]

- 1) WBGT_{eff} must include a clothing adjustment factor.
- 2) Based on ACGIH Threshold Limit Value (TLV) for acclimatized workers screening criteria.
- 3) Recovery periods must occur in a cooler area where relief from heat stress can take place to be a 'rest cycle'.
- 4) Reassess work category, clothing/PPE and environmental conditions if any of these factors change from initial assessment. New control strategies shall be implemented as needed.

EXAMPLE WORK/REST REGIMEN GUIDELINES (ACCLIMATED WORKERS WEARING CHEMICAL-RESISTANT SUITS)

Air		Full Sun		I	Partly Cloudy	/	No Sun ¹			
Temp	Light	Mod	Heavy	Light	Mod	Heavy	Light	Mod	Heavy	
95°F	STOP ³	STOP ³	STOP ³	STOP ³	STOP ³	STOP ³	15/45	STOP ³	STOP ³	
90°F	Caution ²	Caution ²	STOP ³	20/40	Caution ²	Caution ²	40/20	Caution ²	STOP ³	
85°F	15/45	10/50	Caution ²	40/20	25/35	15/45	Normal	25/35	40/20	
80°F	30/30	20/40	10/50	Normal	Normal	40/20	Normal	Normal	Normal	
75°F	Normal	Normal	35/25	Normal	Normal	Normal	Normal	Normal	Normal	

Adapted from EPA [1993]

1) No shadows are visible or work is in the shade, at night or indoors.

2) Caution indicates high levels of heat stress; consider rescheduling activities and providing additional controls.

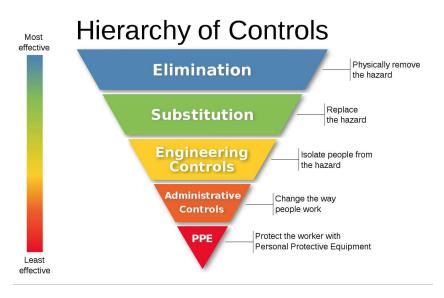
3) Consult Safety Dept. if work is to proceed to verify the proposed engineering and administrative controls.



HEAT STRESS CONTROLS

HEAT STRESS CONTROL STRATEGIES

- Reduce heat exposure risk level
- Implement physiological monitoring
- Implement engineering controls
- Implement administrative / work practice controls
- Implement PPE & equipment controls



Source: NIOSH

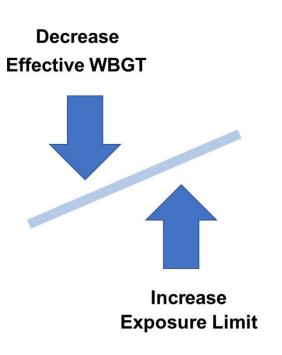
REDUCING HEAT RISK LEVEL

Effective WBGT

- Temperature and radiant heat
- Air velocity
- Humidity
- Clothing

Occupational Exposure

- Metabolic work rate
- Work-rest schedule



PHYSIOLOGICAL MONITORING

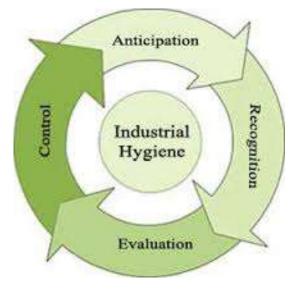
Allows removal of employees from hot environments before illness

Provides quantitative measures of each employee's response to heat strain

- Body temperature
- Heart rate

Additional measures to help reduce dehydration

- Urine color
- Body weight



Source: AIHA

PHYSIOLOGICAL MONITORING (CONT'D)

Body Temperature

- Deep body core temperature is single best measure of heat strain, but is ... *difficult...* to measure
 - Wearable technology (non-invasive)
 - Wireless 'pill' devices
- Body core temperature
 - < 101.3°F for acclimated personnel
 - < 100.4°F unacclimated personnel
- Oral temperature has been used as an acceptable substitute
- Axillary (armpit) also acceptable and used clinically

Recovery Heart Rate

- Pulse rate is good indicator of body temperature and heat stress
- Simple to obtain
- Take pulse rate at beginning of rest break (P1), and if pulse is above 100 bpm, then measure at 2-minute intervals.
- If resting pulse is > 100 bpm after 10 minutes, seek medical attention

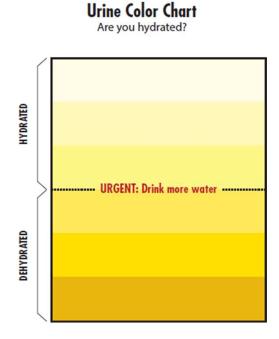
PHYSIOLOGICAL MONITORING (CONT'D)

Urine color monitoring

- Urine color as qualitative indicator of potential dehydration
 - Not good indicator of heat stress
- Normal urine should be pale yellow
- Darker urine can indicate dehydration
- Some diets, medications and illnesses may affect results

Body Weight Monitoring

• Weight loss over a shift > 1.5% body weight





ENGINEERING CONTROLS

- Establish cooling areas
- Lower air temperature below skin temperature
 - Increasing air velocity
- Lower humidity to increase evaporative cooling
- Evaporative cooling (misters, swamp coolers) in low humidity environments
- Shielding from radiant heat



Source: Big Ass Fans

WORK PRACTICE CONTROLS HYDRATION

Table 27.4 — Fluid Replacement Guidelines

- Workers should be careful to consume a well-balanced diet and drink plenty of nonalcoholic beverages in the day preceding severe heat exposure.
- Workers should avoid diuretic drinks immediately prior to work and drink as much as a half liter prior to commencement of work.
- During work, workers should try to drink as much and as frequently as possible.
- Workers should be provided cool drinks that appeal to them. Fluids can contain 40–80 g/L of sugar and 0.5 to 0.7 g/L of sodium.
- Workers should be encouraged to drink as much as possible and consume foods rich in electrolytes between work shifts and during breaks.
- Body weight should be monitored at the start and end of each shift to ensure that progressive dehydration is not occurring.

Note: These guidelines were adapted, in part, from McArdle, et al.⁽¹⁸⁾

Source: AIHA The Occupational Environment



Source: Cal/OSHA

WORK PRACTICE CONTROLS REST BREAKS, SHADE, AND SCHEDULING

Rest Breaks

- Allows blood to flow to skin to be cooled
- Slows down the buildup of heat in the body from prolonged muscle activity
- Allows heart rate to recover from sustained heat stress and physical exertion

Shade

- Blocks radiant heat source, provides rest area
 Scheduling
- Modified work schedules (duration and time of day)



Source: Safety Hubb

WORK PRACTICE CONTROLS HEAT ILLNESS PREVENTION PROGRAM

Consideration of the following:

- Monitoring of weather conditions
- Determination of exertion levels
- Access to unlimited water and shaded areas
- Scheduled rest breaks
- Acclimatization methods and procedures
- Work practice / administrative controls
- Emergency procedures
- Training for employees and supervisors
- Employee access to the program / site plan

OSHA Sample Heat Illness Prevention Plan: https://www.osha.gov/sites/default/files/2021-07/Model%20Heat%20Illness%20Prevention%2 OPlan.pdf

PERSONAL PROTECTIVE EQUIPMENT

- Lighter, breathable clothing
- Reflective clothing, radiant barriers
- Infrared reflecting face shields
- Cooling neck wraps
- Air cooled suits / respirators
- [Evaporative] Cooling vests

DRY & COMFORTABLE

TECHNOLOGY GRADUALLY RELEASES WATER THROUGH EVAPORATION FROM THE INSIDE OUT -KEEPING YOU COOL, COMFORTABLE AND MOST IMPORTANTLY, DRY



Source: Ergodyne

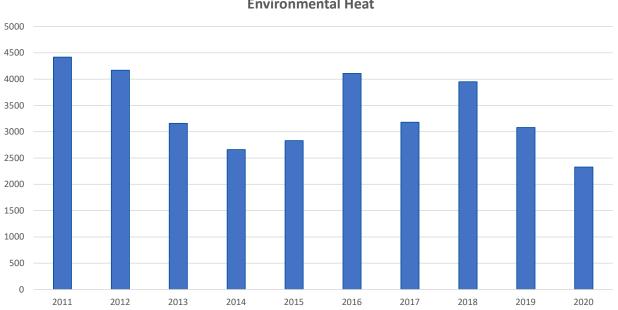
HEAT CONTROL MATRIX

Factor	Effective Solution			
	Reschedule work for cooler times of the day			
Temperature	Reschedule heavy physical exertion (avoid strenuous work between 2-4PM)			
	Shift location of work activities			
Air Velocity	Increase air velocity using fans, when air temperatures and humidity are low			
	Shield against / decrease air velocity when air temperature significantly above skin temperature			
Humidity	Control and lower humidity to increase evaporative cooling			
	Use local exhaust ventilation to capture and control humidity sources			
	Schedule strenuous work during periods of lower humidity			
Radiant Heat	Provide shade and cooling areas			
	Provide radiant barriers between sources and workers (insulation)			
	Lighter color, breathable, cooling or radiant barrier clothing			
Metabolic Heat	Use power tools to lessen physical exertion			
	Adjust work-rest schedule			
	Worker selection			



OSHA HEAT INITIATIVES

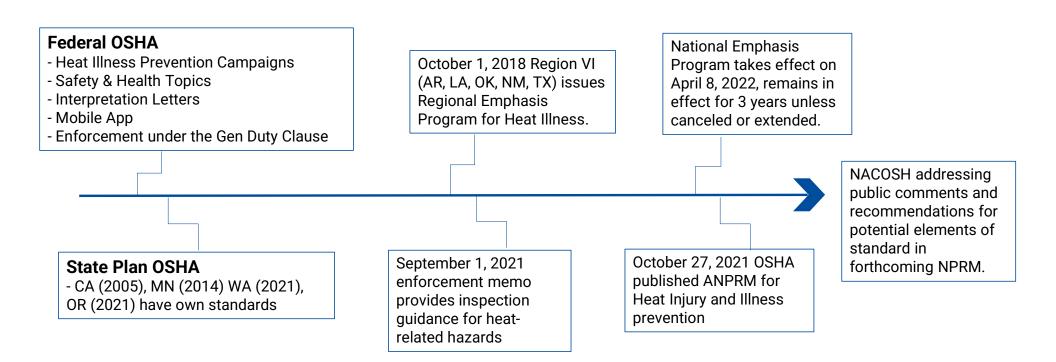
HEAT-RELATED ILLNESS DATA



Reported Occupational Injuries with DAFW as a Result of Exposure to Environmental Heat

Source: US Bureau of Labor Statistics: Injuries, Illnesses and Fatalities (Accessed March 7, 2023)

OSHA HEAT INITIATIVES – PAST AND PRESENT



STATE PLAN RULES - OVERVIEW

Standard requirements	CA*	MN **	OR ***	WA **** (emergency rule additions in italics)
Worksite coverage	Outdoor, year-round	Indoor, year-round	Indoor and outdoor, emer- gency rule.	Outdoor, May 1-Sept. 30.
Thresholds triggering pro- tection requirements.	80 °F (ambient temp.)	Between 77 °F-86 °F (WBGT) based on work- load.	80°F (NOAA NWS Heat Index).	89 °F (ambient temp.); lower if wearing heavy clothing/PPE.
Add'I high heat protections	At 95 °F (certain industries only).	No	At 90 °F	At 100 °F.
Water/Hydration	1 qt./hr./worker	No	1 qt./hr./worker, cool or cold.	1 qt./hr./worker Suitably cool.
Shade	Yes	N/A	Yes	Yes.
Training	Yes (new hire)	Yes (new hire and annual)	Yes	Yes (new hire and annual).
Breaks	Yes (Encouraged gen- erally, mandatory if symptoms).	Yes (After two hours expo- sure at threshold).	Yes (Mandatory if symp- toms at any temp. every 2 hours for all at 90 °F).	Yes. (Encouraged prevent- ative and must be paid; Mandatory if symptoms; Mandatory at 100 °F).
Acclimatization Plan	Yes	No	Yes (in practice at 90 °F)	No (only included in train- ing).
Heat Illness Prevention Plan.	Yes	No	No	Yes (as part of accident prevention plan).
Emergency Medical Re- sponse Plan.	Yes	No	Yes	Yes.
Medical Monitoring	Reactive, Proactive when above 95 °F.	Reactive	Reactive	Reactive.
Record-keeping require- ments.	Yes	Yes	No	Yes.

Source: Federal Register / Vol. 86, No. 205, 2021 – ANPRM Heat Injury and Illness Prevention in Outdoor and Indoor Work Settings

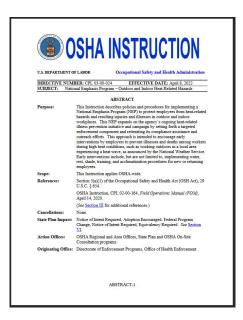
STATE PLAN RULES – OVERVIEW MORE INFORMATION AND UPDATES

State Plan regulations in CA, MN, OR and WA

- CAL/OSHA, Title 8, section 3395. Heat Illness Prevention.
 - <u>https://www.dir.ca.gov/Title8/3395.html</u>
- Minnesota Administrative Rules. Section 5205.0110 Indoor ventilation and temperature in places of employment.
 - <u>https://www.revisor.mn.gov/rules/5205.0110/</u>
- Oregon Administrative Rules. 437-002-0156 Heat Illness Prevention
 - <u>https://osha.oregon.gov/OSHARules/adopted/2022/ao3-2022-text-alh-heat.pdf</u>
- Washington Administrative Code (WAC) Title 296, General Occupational Health Standards. Sections 296-62-095–296-62-0 9560.
 - Outdoor Heat Exposure
 - https://app.leg.wa.gov/WAC/default.aspx?cite=296-62&full=true#296-62-095
 - Emergency Rule 2125 CR103E. (Re-adopted 6/1/22)
 - <u>https://lni.wa.gov/rulemaking-activity/A022-22/2222CR103EAdoption.pdf</u>

OSHA NEP-OUTDOOR AND INDOOR HEAT RELATED HAZARDS INSPECTION GUIDANCE

- Applies to indoor and outdoor worksites where "potential heatrelated hazards exist"
- Allows OSHA to initiate heat-related assessments at NWS caution level on *heat priority days*
- Prioritizes inspections on days when heat index exceeds 80°F
 - (1) Heat-related complaints and referrals of heat related illness
 - (2) CSHO will either conduct intervention or open inspection
 - (3) Expand scope of other inspections to address heat-related hazards
- Outlines process for inspections
 - Field Operations Manual CPL 02-00-164
 - OSHA Technical Manual, Section III, Chapter 4 Heat Stress



https://www.osha.gov/sites/default/files/enforcement/ directives/CPL_03-00-024.pdf

OSHA NEP-OUTDOOR AND INDOOR HEAT RELATED HAZARDS INSPECTION GUIDANCE (CONT'D)

During heat-related inspections, CSHOs will:

- Review OSHA 300 Logs for any entries indicating heat-related illness(es)
- Interview workers for reports of symptoms of heat-related illnesses
- Review the employer's heat stress plans including acclimatization procedures, work-rest schedules, access to shade and water, and training records
- Identify conditions and activities relevant to heat-related hazards including:
 - Sources of heat exposure
 - WBGT calculations
 - Heat advisories
 - Clothing, PPE and equipment
 - Vacations / gaps in employment

- Employee activities
- Metabolic heat rates
- Duration of exposure
- Water / shade availability
- Heat illness among SSE

OSHA-NIOSH HEAT SAFETY APP

- Indicator of the current heat index
- Associated risk levels specific to your current
- Precautionary recommendations specific to risk levels from NIOSH
- Editable location, temperature, and humidity controls for calculation of variable conditions
- Signs and symptoms and first aid information for heatrelated illnesses

** Relative to nearest weather station

https://www.cdc.gov/niosh/topics/heatstress/heatapp.html



DRINKING FROM A FIREHOSE?



Keep it Simple.

- Anticipate and recognize when heat stress conditions are expected.
- Lots of tools available for estimating environmental heat conditions
- Use an objective basis for evaluating potential heat stress conditions.
- Plan the work, work the plan.



Unified by Purpose

Biographical Information

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Mike has the privilege of serving as the Vice President of HSE for ASRC Industrial Services, a native Alaskan corporation of 4,500 employees providing industrial, environmental, multi-craft and engineered services to federal and private client nationwide. Mike endeavors to provide practical applications of HSE knowledge to further worker health and safety in complex environments and believes this is some of most rewarding work he's had the pleasure of performing.